



Invitation to the *Pilot Course*

Project management in support of PESCO Projects, using PM²

(Activity Number 20-21/63/1)

Taking place in *Brussels from 28 June to 2 July 2021*

Co-organised by

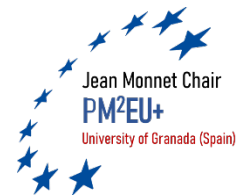
the PESCO Secretariat and the PM² Alliance

under the auspices of the European Security and Defence College (ESDC)

and in cooperation with the

Jean Monnet Chair “PM² by European Commission: Open, free and common project management framework for all European institutions, companies and citizens”, Professor Germán Martínez Montes, of the University of Granada (UGR)

The PESCO Secretariat, and the PM² Alliance, under the auspices of the European Security and Defence College (ESDC), and in cooperation with the [Jean Monnet Chair](#) “PM² by European Commission: Open, free and common project management framework for all European institutions, companies and citizens”, Professor Germán Martínez Montes, of the University of Granada (UGR), have the honour of co-organising a Pilot Course on Project Management in support of PESCO Projects, using the European Commission's Methodology, namely the PM².



This pilot course aims to address the needs expressed in the [Council Conclusions on the PESCO Strategic Review \(13188/20\) of 20 November 2020](#):

‘Regarding the PESCO projects, the pMS underlined that the current reporting system on the progress of PESCO projects should be maintained and fully exploited, including through the further development of aspects for project management, such as commonly agreed progress indicators, risk indicators and criteria for success, in order to provide for more transparency in the progress on PESCO projects.’

The course will equip participants with the necessary knowledge, skills and reference sources to help them understand, tailor and effectively use the PM² Methodology both for the management of their PESCO projects, but also for effective reporting and smooth communication with the numerous project stakeholders at various authority levels, with particular reference to the project reporting needed in the PESCO context. The course will also explain the role of the PESCO secretariat and the Council oversight function in accordance with the Council decision (CFSP) 2018/909 of 25 June 2018 establishing a common set of governance rules for PESCO projects.

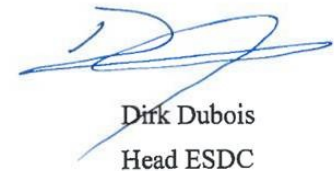
During the five-day residential training, the Critical Success Factors (CSFs) of project management in regards to PESCO projects will be discussed and participants will understand how PM² addresses them. With a clear focus on experiential training through a fictional, PESCO-focused project scenario, the participants will acquire hands-on experience, and at the end of the course, they will be in a



position to implement the PM² best practices, and to report effectively on the progress of their PESCO projects.

Following the blended learning approach, the residential course will be preceded by a preparatory e-learning session, where key methodological concepts will be covered.

We are therefore very pleased to invite you to this ESDC training activity. For further information, please refer to the annexes.



Dirk Dubois
Head ESDC

Annexes

1. A few words about the EC's PM² Methodology
2. Course Administrative Instructions
3. Draft Programme

To take under consideration

PESCO Project definitions and their meaning (PESCO Secretariat documentation for Government use only)

Annex 1

About the PM² Methodology

PM² is a Project Management Methodology developed by the European Commission. Its purpose is to enable Project Managers (PMs) to deliver solutions and benefits to their organisations by effectively managing the entire lifecycle of their project. PM² has been created with the needs of European Union Institutions and projects in mind, but is transferrable to projects in any organisation.

PM² is a light and easy-to-implement methodology, which project teams can tailor to their specific needs. PM² is fully supported by a comprehensive training programme (including workshops and coaching sessions), online documentation and an active Community of Practice.

PM² incorporates elements from a wide range of globally accepted project management best practices, captured in standards and methodologies. Its development has also been influenced by operational experience on various projects within both European Union Institutions and external bodies.

The PM² Methodology provides:

- a project governance structure;
- process guidelines;
- artefact templates;
- guidelines for using the artefacts;
- a set of effective mindsets.

PM² improves the effectiveness of project management by:

- improving communication and the dissemination of information;
- clarifying expectations as early as possible in the project lifecycle;
- defining the project lifecycle (from initiation to closure);
- providing guidelines for project planning;
- introducing monitoring and control activities;
- proposing management activities and outputs (plans, meetings, decisions);
- providing a link to agile practices (Agile PM²).

Annex 2

Course Administrative Instructions

- The pilot course is open to civilian, military and police personnel from EU Member States who are currently engaged with PESCO projects.
- The language regime of the CSDP (English and French without interpretation) applies.
- Attendance of the course is mandatory on all days. A certificate will be awarded to those course participants who have completed the full course, including the e-learning session.
- All costs for travel, accommodation and catering shall be covered by the sending authorities.
- Registration procedure:
 - o The course will be composed of up to 16 participants.
 - o Given the nature of this course (pilot), higher priority will be given to applicants who:
 - Are currently engaged with PESCO projects either at EU or Member –State level
 - Have proven experience in the wider area of Project Management
 - o Applications may be submitted, using the College’s ENLIST platform. Confirmation of participation will not be final until provided by the ESDC Secretariat.
 - o Nominated participants should complete the following form NLT 23 Apr 2021:
https://ec.europa.eu/eusurvey/runner/PM_for_PESCO
 - o A list with relevant ENLIST nominators can be retrieved from the ESDC website at <https://esdc.europa.eu/nominators/>
 - o Registration will be open until 23 April 2021.
- The course will be held in Brussels, near the EU institutions. In the exceptional case where the restrictive COVID-19 measures continue to apply, the course will be delivered in a virtual format. Further information will be communicated to the participants after registration.
- All administrative information programmes and materials will be made available to the accepted participants through the College’s e-learning platform (ILIAS LMS).

Course point of contact:

ESDC

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Annex 3

Draft Programme

The Course programme of the present Pilot course is currently co-developed in close collaboration with the PESCO Secretariat.

More information will be made available to accepted course participants in due time.

Course schedule

Monday

Start: 10.00

Morning break: 11.15 – 11.30

Lunch: 13.00 – 14.00

Afternoon break: 15.15 – 15.30

End: 17.30

Tuesday to Thursday

Start: 09.00

Morning break: 11.00 – 11.15

Lunch: 13.00 – 14.00

Afternoon break: 15.00 – 15.15

End: 17.00

Friday

Start: 09.00

Morning break: 11.00 – 11.15

End: 13.00